

STATE OF MICHIGAN / UASI

TRAINING & EXERCISE PLAN 2018 - 2020



Foreword

Comprehensive training and exercising provides the whole community with the knowledge, skills, and abilities needed to perform key tasks during an incident or event. States and urban areas conduct annual Training and Exercise Planning Workshops (TEPWs) to review and establish priorities for training and exercising, and to develop Multi-Year Training and Exercise Plans (TEPs). Priorities are established using participant input, hazard analysis, and multiple needs assessments. Outcomes from the TEPW include the updated, Multi-Year TEP, including the state training and exercise calendar which captures all-hazards training and exercises.

The most effective training and exercise programs focus their training on incident or event response plans and procedures. Therefore, it is imperative for training officers to ensure knowledge of organizational plans, industry best practices, and exercise or event after-action report findings. A thorough understanding of these aspects will aid in the development of timely, targeted, and useful training opportunities. The effectiveness of the plans and training is then tested by exercising--practicing the plan for effectiveness and proving skills and abilities were learned.

In an ongoing effort to provide effective homeland security exercise program support and guidance, the U.S. Department of Homeland Security (DHS), Federal Emergency Management Agency (FEMA) developed and maintains the Homeland Security Exercise and Evaluation Program (HSEEP). This program serves as a national model for exercise implementation at the state and local levels. The DHS is committed, under the HSEEP doctrine, to the implementation of a threat- and performance-based exercise program that includes a cycle, mix, and range of exercise activities of varying degrees of complexity and interaction.

This annual TEP incorporates the training and exercise plans of the Southeast Michigan Urban Area Security Initiative (UASI), which includes the City of Detroit and surrounding jurisdictions; the Michigan State Police, Emergency Management and Homeland Security Division (MSP/EMHSD); each of the eight Michigan regions; and other State of Michigan departments (as assigned by the Michigan Emergency Management Plan).

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I. Purpose

The purpose of the State of Michigan/UASI TEP 2018-2020 is to provide a follow-on document to the State of Michigan Homeland Security Strategy (SHSS) that shows scheduled training and exercise events projected to improve state and local capabilities and preparedness. It is a living document that will be updated and refined on an annual basis. Specifically, this document provides a roadmap for the state of Michigan to follow in accomplishing state homeland security and emergency management priorities, goals, and objectives through performance-based initiatives using the guidance of HSEEP.

The goal of the Michigan Multi-Year TEP is to identify planned and needed training and exercise within each region of the state, which will help to ensure the successful progression of exercise design, complexity, execution, and applicable training.

Included in this plan are the current, three-year training and exercise events representing the natural progression, from discussion to operational based exercises, in accordance with the HSEEP guidance. Specifically, this timetable provides a graphic illustration of the proposed training and exercise activities scheduled from January 2018 through December 2020.

II. Training and Exercise Plan Goals and Priorities

The objective for training and exercise at the state and local level are derived from recent disasters and are continually revised over time. At the national level, the [National Preparedness Goal](#) defines training and exercise priorities based on the core capabilities necessary to sustain the preparedness mission areas. Additional information on national preparedness can be found in Appendix A of this document.

Michigan maintains a Statewide Homeland Security Strategy (SHSS) developed to outline priorities associated with preventing and disrupting terrorist attacks, protecting Michigan's citizens, key resources and critical infrastructure, and responding to incidents, attacks, and natural disasters within the state. Michigan's homeland security regions last updated their strategies in 2017, and an update of the statewide strategy is currently underway. The goal of this training and exercise plan is to address any identified capability gaps, using after-action reports and improvement plan findings, to better prepare the whole community in the state of Michigan.

III. Exercise Methodology

The State of Michigan Training and Exercise Program, administered through the MSP/EMHSD, focuses the state exercise program on FEMA's Homeland Security Exercise and Evaluation Program (HSEEP).

The HSEEP features a cyclical approach for exercise development to ensure each exercise is appropriately integrated into a total, sustainable preparedness program. As illustrated in the figure below, each step of the program allows for development, training, and



improvement by the identification of lessons learned. In this way, jurisdictional programs can separately break down roles, responsibilities, and tasks at each level to better focus on the training gaps and exercise priorities.

As Michigan's exercise capabilities are enhanced, the design and complexity will also increase, testing multiple disciplines, interagency relationships, and allowing for significant learning opportunities that effectively complement and build upon each other. This rotation of increasingly complex, interwoven, exercise activity will help to ensure that exercise scope, scale,

and intricacies are tailored to threat level and capabilities of the responding entity. As a natural result, response capabilities will continue to progress over time while maintaining a consistent, statewide exercise delivery methodology. By using the guidelines outlined in the HSEEP, exercises are developed using an approach that allows programs to develop and expand training and exercising towards a natural, more complex progression of events. In the state of Michigan, threats, vulnerabilities, roles, responsibilities, and performance tasks are too varied, numerous, and complex to be effectively exercised within a single exercise design or event.

Annually, analyses are performed by each jurisdiction within the state to identify their specific threats, hazards, and vulnerabilities. The Threat and Hazard Identification and Risk Assessment (THIRA) helps the whole community understand its risks and estimate capability requirements. During the THIRA process, existing plans and objectives are evaluated, as well as relevant organizational experience. Training, exercises, and equipment purchases will be based upon these assessed threats, hazards, and vulnerabilities using a combination of scenario-and capability-driven platforms. Using the information identified assessment, each jurisdiction is better able to establish the appropriate exercise complexity and determine the best exercise cycle starting point, thereby enhancing the likelihood of a successful exercise program.

As part of this cycle, the state of Michigan will conduct annual exercises and training supporting the SHSS, as well as THIRA data. Furthermore, these events may be coordinated among the state's jurisdictions, other states, and/or federal agencies. Michigan's three-year approach is unique to each jurisdiction, taking into consideration the specific findings from each of the baseline assessments. A description of each of the various HSEEP exercise types, with defined scope and complexities, are delineated in Appendix C.

IV. Training Methodology

Training staff need to work closely with exercise developers to provide training that supports upcoming exercises. Using plans, policies, and procedures as guides, training should be developed and scheduled that is timely, accurate, and in line with the objectives of upcoming exercises and events. The effectiveness of training and plans should be evaluated as part of the exercise after-action report and improvement plan. Additional training will most likely be a primary way of helping to solve any capability gap. Annually, the state of Michigan offers several different areas of training to include emergency management, hazardous materials, National Incident Management System, and training through federal partners. Additional information on each program is available below.

The Michigan Emergency Management Training Program consists of two areas:

- **Emergency Management Continuing Education:** These emergency management courses are designed to provide timely information to the whole community regarding current events in the field. Additionally, these courses may provide further complex detail, building upon the foundations of emergency management provided by a PEM designation. They will often support or are in response to upcoming exercises, planned events, or changes in the field.
- **Professional Emergency Manager (PEM) Designation Program:** As required by Public Act 390 of 1976, as amended, and requested by the public safety community, the MSP/EMHSD maintains the PEM Program. The PEM designation provides a foundational level of knowledge and understanding of how emergency management principles function in the state of Michigan and how local, state, non-governmental organizations, and the federal government cooperate before, during, and after an emergency or disaster. Training consists of knowledge points across the five mission areas, defined by the National Preparedness System, utilizing both online and classroom formats. Upon completion of required courses and a comprehensive examination, students are awarded their PEM designation signifying they have an operational knowledge of the emergency management field. Refer to the [PEM Program Manual](#) for more details.

Hazardous Materials Training

The Hazardous Materials (HazMat) Training Program includes on-site training, conducted at the Emergency Management and Homeland Security Training Center (EMHSTC) four-acre site in Lansing, and off-site courses held at a requestor facility. Most EMHSTC HazMat courses have an associated fee per student. Courses can be requested by both private and public sector for a determined number of students. Both on-site and off-site training includes multiple-levels of training awareness, response, and refreshers. A number of HazMat-related specialty programs can be customized with a bid provided upon request.

Additional topics regarding man-made threats related to Weapons of Mass Destruction (WMD), which include, but are not limited to, Chemical, Biological, Radiological, Nuclear, and Explosives (CBRNE), are offered at the EMHSTC.

National Incident Management System Training

The Incident Command Training program includes ICS 300 – Intermediate ICS for Expanding Incidents, ICS 400 – Advanced ICS for Command and General Staff, and on-demand offerings of other Incident Command training opportunities. The MSP/EMHSD is the administrative agency for all 300 and 400 level ICS courses delivered in Michigan. All certificates of training are administered by the EMHSTC beginning October 2011. ICS 300 and ICS 400 courses taken prior to October 2011 are not managed by the EMHSTC. If a certificate for a class taken prior to that date is needed, contact the EMHSTC for more information.

Additionally, National Incident Management System (NIMS) All-Hazards Position-Specific Incident Management Team (AHIMT) training has been regularly added to the curriculum based on demand from local and state agencies.

Federal Training

The DHS's National Domestic Preparedness Consortium (NDPC) helps to prepare the whole community for an all-hazard event by the provision of emergency management, incident command, first responder, public health, and CBRNE. Training can be provided either as an in-state delivery or by offering first responders openings for in-resident training at a consortium school.

The EMHSTC offers and coordinates both types of domestic preparedness courses. The fiscal year 2018 course catalog is provided on pages 7-10 of this training and exercise plan.

V. Multi-Year Training and Exercise Schedule

The following calendars have been identified as projected trainings and exercises for 2018-2020. The calendars are sectioned and color-coded as defined below.

- A. Emergency Management and Homeland Security Training Center, pages 7-10.
- B. State and Local Training and Exercise Calendar, pages 12-44.

2017-2018 MICHIGAN STATE POLICE, EMERGENCY MANAGEMENT AND HOMELAND SECURITY TRAINING CENTER COURSE CATALOG



MI-TRAIN is designed to give students a single location to register for courses, take online courses, and direct access to their certificates and transcripts. There are various ways to find courses; however, it is recommended to enter the Course ID (listed below) into the search box located on the top right of the MI-TRAIN home page.

FY 2018 COURSES

COURSE TITLE (Alphabetically Listed)	MI-TRAIN COURSE ID	DATES
<u>51st CST/Hazmat Teams Training and Exercise</u>	1045109 Training 1045664 Exercise	November 13-14, 2017 March 27, 2018 May 23-24, 2018
<u>Air Monitoring for Hazardous Materials EPA 165.4</u>	1035025	Request this course
<u>Anhydrous Ammonia Awareness</u>	1058191	Request this course
<u>Anhydrous Ammonia Operations</u>	1066962	Request this course
<u>Basic Public Information Officers Workshop (G290)</u>	1017932	January 10-11, 2018 July 25-26, 2018 September 25-26, 2018
<u>CBRNE/WMD Defensive Operations for Health Care Professionals</u>	1029097	Request this course
<u>Chemistry I</u>	1028961	January 16-18, 2018
<u>Chemistry II</u>	1029000	May 2-4, 2018
<u>Community Mass Care and Emergency Assistance (G108)</u>	1017440	February 14-15, 2018 April 17-18, 2018
<u>Confined Space Entry–Permit Required for Private Sector</u>	N/A	Request this course
<u>Confined Space Rescue–Emergency Response 32 hr.</u>	N/A	Request this course
<u>Confined Space Rescue–Private Sector</u>	N/A	Request this course
<u>Continuity Program Manager (G548)</u>	1065121	Request this course
<u>Damage Assessment for Local Jurisdictions – Half-Day</u>	1063984	Request this course
<u>Damage Assessment for Local Jurisdictions - Train-the-Trainer</u>	1058540	March 28, 2018

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<u>Emergency Operations Center (EOC) Management and Operations (G775)</u>	1017936	April 3-4, 2018 April 25-26, 2018 May 22-23, 2018 June 19-20, 2018
<u>Hazard Communication, Right-to-Know and GHS</u>	1032780	Request this course
<u>Hazard Mitigation/Comprehensive Plan Interface</u>	1017432	October 17-18, 2017 March 20-21, 2018 July 17-18, 2018
<u>Hazardous Materials Incident Command System</u>	N/A	Request this course
<u>Hazardous Materials Incident Response Operations EPA 165.5 (40-Hour HAZWOPER)</u>	1029070	February 26-March 2, 2018 August 20-24, 2018
<u>Hazardous Materials Officer (NFPA 472, Chapters 11 and 12)</u>	1034094	May 7-10, 2018
<u>Hazardous Materials Operations Level Response-Private Sector</u>	1037212	Request this course
<u>Hazardous Materials Technician Level Response-Private Sector-24-Hour</u>	1033199	Request this course
<u>Hazardous Materials Technician Part I</u>	1029020	October 9-13, 2017 March 19-23 2018 September 10-14, 2018
<u>Hazardous Materials Technician Part II</u>	1029041	October 30-November 3, 2017 April 23-27, 2018
<u>Hazardous Waste Operations (HAZWOPER) 8-Hour Refresher</u>	1029004	February 9, 2018 March 26, 2018 May 18, 2018 August 30, 2018
<u>Highway Cargo Tank Specialty</u>	1034713	May 22-24, 2018
<u>Homeland Security Exercise Evaluation Program (HSEEP) Course - Classroom (L146)*</u>	1018869	January 30-31, 2018 April 18-19, 2018 August 1-2, 2018
<u>ICS 300–Intermediate ICS for Expanding Incidents</u>	1029037	February 6-8, 2018 June 19-21, 2018
<u>ICS 400–Advanced ICS Command & General Staff–Complex Incidents</u>	1029045	February 13-14, 2018 August 14-15, 2018
<u>Incident Command System (ICS) Private Sector</u>	1037214	Request this course
<u>Incident Command System/Emergency Operations Center Interface (G191)</u>	1017942	January 9, 2018 May 15, 2018 July 19, 2018 September 11, 2018
<u>Instructor Development Workshop (MGT-323)</u>	1051560	November 13-15, 2017
<u>Law Enforcement Prevention and Deterrence of Terrorist Acts Train-the-Trainer (AWR-122-1)</u>	1072232	December 5-7, 2017
<u>Mass Fatality Incident Response (G386)</u>	1065103	Request this course
<u>Mercury Spill Response</u>	1032685	Request this course
<u>MI CIMS (WebEOC) End-User Training-Local Emergency Management Responders</u>	1034950	Various Dates (See MI-TRAIN)

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<u>Michigan Specific Core EM Knowledge Requirement (MI-CEMKR)</u>	1046211	February 21-22, 2018 June 5-6, 2018 September 18-19, 2018
<u>Multi-Hazard Emergency Planning for Schools (G364)</u>	1050467	October 11-13, 2017
<u>NIMS ICS All-Hazards Finance/Administration Course (L 973)</u>	1052483	March 13-15, 2018
<u>NIMS ICS All-Hazards Position Specific Resources Unit Leader (L 965)</u>	1073581	January 22-25, 2018
<u>Professional Emergency Manager Designation Exam</u>	1018983	December 12, 2017 May 1, 2018 August 28, 2018
<u>Railcar Specialty for Hazardous Materials Technician</u>	1029065	Request this course
<u>Recovery from Disaster, The Local Government Role (G205)</u>	1065105	Request this course
<u>State of Michigan/UASI Training and Exercise Planning Workshop (TEPW)</u>	1054004	November 9, 2017
<u>WMD Awareness Level Training (AWR-160)</u>	1029043	Request this course
<u>WMD Radiological/Nuclear Awareness (AWR-140)</u>	N/A	Request this course

ONLINE COURSES

COURSE TITLE	MI-TRAIN COURSE ID
<u>Hazmat/WMD Air Monitoring</u>	1023509
<u>Hazmat/WMD Awareness</u>	1023505
<u>Hazmat/WMD Characteristics of Hazardous Materials</u>	1023507
<u>Hazmat/WMD Chemical Spill Scenario</u>	1024050
<u>Hazmat/WMD Decontamination</u>	1023511
<u>Hazmat/WMD Personal Protective Equipment</u>	1023510
<u>Hazmat/WMD Regulations</u>	1023506
<u>Hazmat/WMD Terrorism</u>	1023512
<u>Hazmat/WMD Toxicology</u>	1023508
<u>Homeland Security Exercise Evaluation Program (HSEEP) Course - Webinar (K146)</u>	1018687
<u>Radiological Emergency Preparedness (REP) Basic</u>	1018545

PROFESSIONAL EMERGENCY MANAGER PROGRAM COURSES

For more information about the Professional Emergency Manager program, please visit our [website](#).

COURSE TITLE (Alphabetically Listed)	MI-TRAIN COURSE ID	DATES
<u>Basic Public Information Officers Workshop (G290)</u>	1017932	January 10-11, 2018 July 25-26, 2018 September 25-26, 2018
<u>Damage Assessment for Emergency Operations Center Staff</u>	1016123	Online
<u>Damage Assessment Teams</u>	1015568	Online
<u>Grants and Resources</u>	1046746	Online

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<u>Hazard Mitigation/Comprehensive Plan Interface (G626)</u>	1017432	October 17-18, 2017 March 20-21, 2018 July 17-18, 2018
<u>Homeland Security Exercise Evaluation Program (HSEEP) Course - Classroom (L146)</u>	1018869	January 30-31, 2018 April 18-19, 2018 August 1-2, 2018
<u>Homeland Security Exercise Evaluation Program (HSEEP) Course - Webinar (K146)</u>	1018687	Online
<u>Incident Command System/Emergency Operations Center Interface (G191)</u>	1017942	January 9, 2018 May 15, 2018 July 19, 2018 September 11, 2018
<u>Michigan Specific Core EM Knowledge Requirement (MI-CEMKR)</u>	1046211	February 21-22, 2018 June 5-6, 2018 September 18-19, 2018
<u>Professional Emergency Manager Designation Exam</u>	1018983	December 12, 2017 May 1, 2018 August 28, 2018

Note: Many emergency management courses have prerequisites consisting of Independent Studies (IS) and/or EMHSD classroom courses (see course descriptions for more information). The Independent Studies are free, web-based, and downloadable through the Federal Emergency Management Agency (FEMA) website at <http://training.fema.gov/IS/crslist.asp>

V. 2018-2020 State and Federal Exercise Calendar

2018 Proposed State Exercise Calendar

Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
Alternate SEOC Drill (EMHSD)	EMAC FE (Lansing/ SEOC)	Palisades REP FSE (SEOC)		MING-JFHQ Northern Exposure (Location TBD)	FEMA/EMI Virtual TTX – Cyber (Tentative)	Fermi II REP FSE (SEOC)		COMM-EX (Lansing)	SOM Cyber TTX		
		Energy Sector TTX (Lansing)		Ag. National Exercise (MDARD)				THIRA/SPR Findings TTX (MSP) Tentative			

2019 Proposed State Exercise Calendar

Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
		2020-2022 TEPW (Lansing)	Statewide Exercise Planning Workshop (Lansing)	DC Cook REP FSE (SEOC)		Rad. Nuc. Detection Ex (Lansing)	NLE-New Madrid w/ MING		SOM Cyber TTX (Lansing)		

2020 Proposed State Exercise Calendar

Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
Statewide Exercise Tabletop (TBD)		2021-2023 TEPW (Lansing)	Statewide Exercise (TBD)			Improvement Planning Workshops (TBD)			SOM Cyber TTX		
				Fermi II REP FSE				Palisades REP FSE			
		Discussion Based Exercises				Operational Exercises					

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2018 Local Program Training and Exercise Calendar

Discussion Based Exercises	Operational Exercises	Training
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	Region 1	Region 2	Region 3	Region 5	Region 6	Region 7	Region 8
JANUARY	COOP Planning for Rural Communities (Jackson)	WMD/Terrorism Awareness for Emergency Responders (Bi-Monthly) (Detroit)	NIMS and EOC Training (Gladwin)	MICIMS, CERT, SAR, EMD, ICCT Training (All year) (Calhoun)	MI CIMS (Montcalm, Muskegon, Oceana)	8pp MHz Radio Training - TBD (Alpena, Presque Isle)	Regional Communication and MI CIMS Drills (All)
	School Safety Training (Eaton)	NIMS Training (IS 100, IS 200, IS 700, IS 800) (Bi-Monthly) (Detroit)	ICS 400 (Alcona, Ogemaw, Oscoda)	Active Shooter/MILO (St. Joseph)	ICS 400 (Isabella)	Communications Drill (Alpena)	Active Shooter Drills as Needed (Menominee)
	MI CIMS Training (Livingston)	Active Shooter Training (Bi-Monthly) (Detroit)	ICS Courses All Year (Arenac, Iosco, Sanilac)	Active Shooter/Intruder (Battle Creek)	ICS Courses TBD (Kent)	MI CIMS (Antrim, CCE)	ICS 300 (Ontonagon Mackinac)
	UICS Training (Eaton)	MI CIMS End User Training (Quarterly) (Detroit, Trenton)	Active Shooter - TBD (Arenac, Iosco)	Terrorism TTX (Battle Creek)	TEEX Municipal Prep. Courses (Kent)	EOC Workshops as needed (CCE)	Intruder Awareness w/ Community (Marquette)
	MI CIMS TBD (Hillsdale)	ICS Courses (Oakland)	MI CIMS TBD (Arenac, Iosco)	MI CIMS (Berrien)	School Drills, Siren Activation, GRFIA - Ongoing (Kent)	Tornado Drill Workshop (Leelanau)	Lock Down School Drills (Marquette)
	Communications Drills TBD (Hillsdale)	AuxComm (Oakland)	ICS 300/400 TBD (Bay, Saginaw)	REP 101 Seminars (Berrien)	ICS 300 (Newaygo)	EOC Orientation (Missaukee)	CERT Refresher (Marquette)
	Law, EMS, Fire FE TBD (Hillsdale)	Damage Assessment (Washtenaw)	Damage Assessment TBD (Bay)		ICS 300/400 (Oceana)	Communications Drills - Quarterly (Montmorency)	ICS 300/400 (Keweenaw)
		FERMI II Drills (Wayne)	Tier II Manager TBD (Bay)		Mass Casualty TTX - Large Gathering (Oceana)	Weather Spotter, Damage Assessment, MICIMS TBD (Presque Isle)	School Radio Checks - Ongoing (Keweenaw, Houghton)
		Citizen Corp Conference (Wayne)	Radio Operator/Aux Comm (Bay)		Medical Care Special Needs Drill (Oceana)	Active Shooter, Coast Guard Spill, Logistics TTX TBD (Presque Isle)	Courthouse Security Training (Iron)
			EOC Communications Drill (Sanilac)			Wildfire Aftermath TTX TBD (Roscommon)	Multi-Agency Active Shooter TBD (Iron)
						Public Officials Conference (Wexford)	ICS Online Courses (Baraga)
FEBRUARY							NIMS Training (Baraga)
	Region 1	Region 2	Region 3	Region 5	Region 6	Region 7	Region 8
	ICS 300 (Jackson)	Public Officials Conference (Macomb)	Communications Training (Public Safety End User TBD (Saginaw)	MI CIMS (Cass, Barry)	Active Shooter Training (Montcalm)	LEPC TTX (Antrim)	IS 700/800 (Gogebic)
	ICS For Executives (Gratiot)	ICS 100/200 (Oakland)	TBD FSE (Lapeer)	Terrorism TTX (Barry)	ICS 400 (Newaygo)	Volunteer Reception Center Training (Benzie)	EOC Staff Training (Marquette)

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	Damage Assessment (Delta Twp)	AWR-355 Community Let Action to Violent Extremism (Farmington Hills)	MI CIMS TBD (Bay)	Quincy/Coldwater TTX (Branch)	Damage Assessment (Mecosta, Montcalm, Muskegon)	MI CIMS (CCE, Missaukee)	EOC TTX (Marquette)
		EOC Annex Drill (Ann Arbor)	Severe Storm TTX TBD (Bay)	Active Shooter TTX (St. Joseph)	Wildfire/Urban Interface TTX (Mecosta)	ICS 300/400 (Crawford, Wexford)	ICS 300/400 (Houghton)
	EOC Orientation (Lenawee)	EOC Line of Succession Drill (Ann Arbor)	Severe Storm FSE TBD (Bay)	Public Officials Workshop (Branch)	MI CIMS FE (Montcalm)	EOC Activation FE TBD (Roscommon)	
		Damage Assessment (St. Clair)	EOC Operations Drill TBD (Bay)		ICS 300/400 TBD (Ottawa)	Mass Casualty Management - Multiple TBD (Wexford)	
		Closed POD FE (Livonia)	MI CIMS Drills TBD (Bay)		Court Building Evacuation (Ottawa)		
		SARA Title III TTX (St. Clair)	Radio Operations (Sanilac)		Bi-Monthly Volunteer Training (Ottawa)		
		CERT Training (Detroit)					
		Regional Citizen Corp. Council FE (Detroit)					
		Comerica Park FE (Detroit)					
		Active Shooter Drill (Bloomfield Twp)					
		EOC Activation - Severe Weather TTX and FE					
		CCTA TTX (Oakland)					
		HazMat Pipeline Responder (Washtenaw)					
MARCH	Region 1	Region 2	Region 3	Region 5	Region 6	Region 7	Region 8
	School Reunification FSE (Livingston)	ICS 300/400 (Macomb, St. Clair)	MI CIMS - Spring (Lapeer, Ogemaw, Oscoda)	Severe Weather Training (Branch)	NWS Skywarn Training (Ionia, Newaygo, Ottawa)	EOC TTX (Alpena)	MI CIMS (Chippewa, Marquette)
	Tornado Awareness Training (Ingham)	MI CIMS End User Training (Birmingham)MGT-448 All Hazard Animal/Food Related (Farmington Hills)	Weather Spotter - Spring (Alcona)	ICS 300/400 (Calhoun, Barry)	Spotter Training (Isabella)	ICS 300 (Antrim)	Forest Fire TTX (Gogebic)
	ICS 300/400 (Delta Twp)	Communications Drill (Warren)	Basic CERT Training TBD - Spring (Ogemaw, Oscoda)	IS 100/700 (Cass)	LEPC Conf.(Kent, Ottawa)	Communications Workshop (Benzie)	ICS 100 (Houghton)
	ICS 300 (Delhi Twp)	IS 100, 200, 700 (Livonia)	HazMat Seminar (Huron)	HazMat FE (Cass)	Damage Assessment (Newaygo)	EMS/RBC TTX (CCE)	HAZWOPER (Mackinac)
	EOC Activation Drill (Ingham)	Skywarn Severe Weather Spotter (Washtenaw, St. Clair, Wayne)	EOC Terrorism TTX (Genesee)	EOC Orientation (Allegan, Kalamazoo)	ICS 300/400 (Montcalm)	MI CIMS (Crawford, Grand Traverse, Roscommon)	HazMat Transportation (Mackinac)

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	ICS 400 (Jackson)	REP 101 (Trenton)	First Responder Ex/Seminar - Spring (Arenac, Iosco)	MI CIMS (Allegan)	Muskegon River Flood TTX (Newaygo)	Damage Assessment (Grand Traverse) (Roscommon TBD)	
		ASHE Training (St. Clair)	Dam Extrication TTX and FS TBD -Spring (Oscoda)	Post Plume Basics/Plan Review (Berrien)	ICS 300 (Mason)	Multi-Jurisdictional Exercise Workshop (Leelanau)	
		School Active Shooter (Trenton)	HazMat FSE (Lapeer)	Palisades FE (Allegan, Van Buren)	MI CIMS (Mason)	MI-TIME MDOT Training (Leelanau)	
		Naval Postgraduate School MET TTX (Ann Arbor)		Multiple Assault/Counter Terrorism (Battle Creek)	HazMat Series (Osceola)	ICS 300/400 (Manistee)	
		EOC Activation Drill (Macomb)		Regional Terrorism TTX (Battle Creek)		NWS Weather Spotter Training (Montmorency, Wexford) (Roscommon TBD)	
		UASI Evacuation TTX (Oakland)				Active Shooter/Courthouse Orientation (Montmorency)	
		Mass Casualty TTX (St. Clair)				HAZWOPER Refresher (Otsego)	
		CERT Training (Canton Twp)				PIO Workshop TBD (Roscommon)	
APRIL	Region 1	Region 2	Region 3	Region 5	Region 6	Region 7	Region 8
	Active Violence Intervention (Clinton)	Hazardous Materials Workshop (Livonia)	Active Shooter TTX TBD (Saginaw)	ICS 300/400 (Branch)	Long Term Care Evac. TTX (Ionia)	Airport Workshop (Alpena)	ICS 100 (Ontonagon)
	Public Officials Conference (Lenawee, Delhi Twp.)	Damage Assessment (Birmingham, Livonia, Dearborn)	MGT 317 TBD (Saginaw)	Damage Assessment (Cass)	Regional Drill (Isabella)	Damage Assessment (Antrim, Grand Traverse)	MI FF Training 1-2 Challenge (Ontonagon)
	School Safety Drill (Eaton)	Detroit/Windsor Tunnel Drill (Detroit)	Tornado Drill (Genesee, Saginaw)	Worker and Public Decon/Congregate Care (Allegan)	Tornado Drill (Newaygo)	MI CIMS (Benzie)	
	Ammonia FSE (Delta Twp.)	Sunoco Pipeline TTX (Southfield)	EOC Communications TTX (Gladwin)	Palisades FE (Allegan, Berrien, Van Buren)	ICS 300/400 (Ionia)	Emmet/RBC Bus Fire/Medical FE (CCE)	
	Tornado Drill (Livingston)	MI CIMS Refresher (Dearborn)	ICS 300/400 (Huron)	School Safety Training (St. Joseph)	RACES Communication Drill (Mecosta)	NWS Weather Spotter Training (Crawford)	
	Severe Weather FSE (Delhi Twp.)		Gov't Building Tornado Drill (Saginaw)	Public Reception/Decon (Berrien)	Public Officials Conference (Muskegon)	Active Shooter TTX (Crawford)	
	Damage Assessment (Gratiot)				School Active Shooter TTX/Drill (Osceola)	Tornado Drill (Leelanau, Roscommon)	
	EOC Policy Group Training (Clinton)				Wildfire TTX (Osceola)	HazMat Response Training (Manistee)	
						Train Derailment TTX (Missaukee)	
						Dam Failure Drill (Manistee)	

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MAY	Region 1	Region 2	Region 3	Region 5	Region 6	Region 7	Region 8
	EM/COOP TTX (Lenawee)	Tornado TTX (Birmingham)	Active Shooter FSE TBD (Saginaw)	ICS 300 (Allegan, Kalamazoo, Berrien)	20 Hr Community Response Team Course (Newaygo)	GLHSC (Alpena)	Active Shooter/Mass Trauma Drill (Schoolcraft, Delta)
	Event Evac. TTX (Ingham)	ICS 100/200 (Warren, Bloomfield Twp)	Aircraft Crash TTX (Sanilac)	WMD (Battle Creek)	MI CIMS (Ionia, Mecosta)	ICS 400 (Antrim)	GLHSC (Menominee)
		Citizen Corp Training (Wayne)		HazMat FSE (Cass)	GLHSC (Lake)	Meadowbrook/LEPC Evac TTX (Antrim)	Weather Spotter Training (Menominee)
		HAZWOPER Refresher (Washtenaw)		CERT Tornado FSE (Calhoun)	Rescue Taskforce Drill (Newaygo)	Terrorism Comms TTX (Benzie)	ICS 300 (Mackinac)
		Energy TTX (St. Clair)		DMORT FSE (Kalamazoo)	Special Event Response Drills May- Aug (Osceola)	Airport TTX (CCE)	Mass Casualty on Bridge EX (Mackinac)
		ICS 300/400 (Bloomfield Twp)		Quincy/Coldwater FSE (Branch)	COOP for DMHHS Agencies (Kent)	Local Public Officials Orientation (Grand Traverse)	MI CIMS (Keweenaw, Houghton)
		CERT Training (Detroit)		Hazardous Materials Decon FSE (St. Joseph)		NWS Weather Spotter Training (Grand Traverse)	Quincy Mine Cave-In Ex (Keweenaw, Houghton)
		Terrorism/School Shooting FE (Dearborn)		HAZWOPER (Branch)		Multi-Jurisdictional FSE (Leelanau)	ICS 300/400 (Delta)
				ICS 400 (Berrien)		MI CIMS (Manistee, Otsego)	Rail Spill (Delta)
						Port Security FSE (Manistee)	
						Active Shooter/Courthouse Drill (Montmorency)	
						Damage Assessment Workshop (Montmorency)	
						Triage Drill (Wexford)	
JUNE	Region 1	Region 2	Region 3	Region 5	Region 6	Region 7	Region 8
	HazMat TTX (Gratiot)	EOC Orientation (Southfield)	Airport TTX TBD (Saginaw)	Tornado Training (St. Joseph)	SNS Operations Education (Mason)	Search and Rescue Training (Alpena)	MI CIMS (Menominee)
	Event Evac. FE (Ingham)	Community Specific IEMC (Ann Arbor)	First Responder TTX (Arenac, Iosco)	ICS 400 (Allegan, Kalamazoo)	EOC Orientation/Seminar (Mecosta)	MI CIMS (Antrim, Benzie)	Joint Field Exercise ARES/RACES (Menominee)
	Human Trafficking Training (Jackson)	EOC FSE (Canton)	Damage Assessment (Sanilac)	IS 200 (Cass)	ISC Training (Clare)	Active Shooter Training (Crawford, Manistee)	Dam Failure Exercise TTX (Menominee)
	HazMat Tank Truck Spill FE (Gratiot)	IMT Situation Unit Leader (Oakland)	County Jail Fire Drill (Genesee)		Court Security/ALICE Training (Ionia)	EOC Activation FE (Grand Traverse)	Airport TTX (Marquette)
		Ford Field FE (Detroit)			Community EM Response T-t-T (Newaygo)	Active Shooter TTX (Kalkaska)	Airport FSE (Marquette)

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		ICS 700/800 (Bloomfield Twp)				Warning Annex TTX (Leelanau)	Active Shooter Long Term Care Facilities (Iron)
		Active Shooter (Bloomfield Twp)				Public Officials Workshop (Missaukee)	ICS 100 (Dickinson)
		IEMC CCTA E912 (Oakland)				Hazard Mitigation Interface (Otsego)	
		Local Support Plan TTX (Macomb)					
JULY	Region 1	Region 2	Region 3	Region 5	Region 6	Region 7	Region 8
	MCI Passenger Derailment TTX (Gratiot)	Damage Assessment Training (Southfield)	Aircraft Crash FSE (Sanilac)	ICS 300/400 (Battle Creek)	Advanced PIO (Newaygo)	First Aid Training (Antrim)	PIO Training (Gogebic)
		FERMI II Drill (Wayne)	Police Drill (Huron)	Terrorism FE (Battle Creek)	Airport TTX (Muskegon)	Meadowbrook/ LEPC Evac FE (Antrim)	Hancock Canal Run Ex (Houghton)
		Active Shooter FSE (Canton)	EOC Communications Drill (Sanilac)	Active Shooter FSE (St. Joseph, Van Buren)	Wildlife/Urban Interface (Osceola)	Active Shooter FSE (Manistee)	
				Missing Person FSE (St. Joseph)		Train Derailment Drill (Missaukee)	
						Active Shooter TTX (Otsego)	
AUGUST	Region 1	Region 2	Region 3	Region 5	Region 6	Region 7	Region 8
	SAR Tech II/III (Clinton)	ICS 300/400 (Birmingham)	Healthcare TTX TBD (Tuscola)	Dive Team Training (St. Joseph)	EOC Operations TTX (Lake)	HazMat FE (Benzie)	Active Shooter Orientation (Gogebic)
	Damage Assessment (Livingston)	Severe Weather Shelter Ops FSE (Warren)	School Active Shooter (Gladwin)	Bomb Training (Battle Creek)	EOC Callout/Activation Drill (Mecosta)	Railroad/Tanker Response Training (Manistee)	School Active Shooter Training (Iron)
		CERT Training (Detroit)			Campus Active Shooter (Newaygo)	Wildfire Response Drill (Manistee)	County TTX (Baraga)
		FERMI II Drill (Wayne)			Hardy Dam Failure FSE (Newaygo)	Crude Oil Trans. for Decision Makers (Otsego)	
		MI CIMS Training (Ann Arbor)			Active Assailant (Osceola)	COOP/COG Workshop (Otsego)	
		EOC TTX (Dearborn)				MCI TTX (Otsego)	
SEPTEMBER	Region 1	Region 2	Region 3	Region 5	Region 6	Region 7	Region 8
	Public Officials All Hazards Workshop (Delta Twp)	EOC Activation Drill (Macomb)	Healthcare FSE TBD (Tuscola)	Terrorism FSE (Battle Creek)	Railroad TTX (Clare)	EOC Activation Workshop (Benzie)	Rail Spill FE (Schoolcraft)
	Severe Weather Seminar (Delta Twp)	Cyber TTX (Washtenaw)	ICS 400 (Alcona, Ogemaw)	CPR/AED Training (St. Joseph)	HazMat Decon Training (Ionia)	Airport Fire/Medical FE (CCE)	FEMA IS Courses (Menominee)
	Multi-Hazard Emergency Planning for Schools (Ingham)	MI CIMS Refresher (Wayne)	The Villa WB Evac FSE TBD - Fall (Ogemaw)	RACES TTX (St. Joseph)	MI CIMS (Isabella, Mason)	NWS Weather Spotter (Kalkaska)	MI CIMS (Marquette, Dickinson)

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		ICS TTX (Livonia)	CPR/AED 1st Aid Training (Alcona, Ogemaw, Oscoda)	NIMS AHPS (Cass)	Hydro Electric Dam Response Drill - Fall (Kent)	EOC Activation Training (Manistee)	ICP/EOC Interface (Mackinac)
		Active Shooter FSE (Oakland)		CERT Training (Cass)	MEMA Conference (All)	Train Derailment FSE (Missaukee)	Mock Search FE (Keweenaw)
		Casino TTX (Detroit)			Courthouse AVI FE (Ionia)	HazMat/IQ Tactics: PropanelQ (Otsego)	ICS 200 (Dickinson)
		Count EOC/EOP TTX (Macomb)			Airport FSE (Muskegon)	HazMat Drill (Otsego)	School District Exercise (Dickinson)
		ICS 300/400 (Livonia)			EM Services for 1st Responders (Osceola)	EOC Operations and Interface Course TBD - Fall (Roscommon)	Radio Test (Dickinson)
		Emergency Management 101 (Canton)					County FE (Baraga)
OCTOBER	Region 1	Region 2	Region 3	Region 5	Region 6	Region 7	Region 8
	Mass Fatality Response (Clinton)	ICS 300/400 (Macomb)	Randomware Cyber TTX TBD (Tuscola)	HazMat (Battle Creek)	ICS 300/400 (Osceola)	CERT Basic Training (Alpena)	Radio FE (Gogebic)
	ICS 300 (Delhi Twp)	MEMA Conference (Warren)	Damage Assessment - CERT (Alcona, Ogemaw, Oscoda)	Communications TTX (Battle Creek)	HazMat Decon Workshop (Ionia)	EOC Drill (Alpena)	BLP/EAP Plan TTX (Marquette)
	Winter Weather Awareness Training (Ingham)	Communications Drill (Warren)	MI CIMS Training (Huron)		Damage Assessment Workshop (Mason)	MI CIMS Drill	MI CIMS (Ontonagon, Menominee)
	911 Evacuation FE (Jackson)	REP 101 - Winter (Wayne)	HazMat TTX (Huron)		County Campus Fire Drill (Newaygo)	Communications Drill (Alpena)	Active Shooter Training (Ontonagon)
	Haz. Mat EOC TTX (Lenawee)	Mass Casualty FSE (St. Clair)				Meadowbrook Plane Crash FSE (Antrim)	MEMA Conf (All)
	Terrorism Prevention and Awareness (Livingston)	Open House (Bloomfield Twp)				ICS 400 (Benzie, Otsego)	EOC Orientation (Menominee)
	EOC FE (Livingston)					Charlevoix Workshop/FSE Prep (CCE)	Tribal Exercise (Menominee)
	EOC Operations FE (Clinton)					Damage Assessment Training (Leelanau)	TEPW (Menominee)
	ICS 300/400 (Livingston)					Airport/Mass Casualty TTX (Manistee)	Active Shooter for Maritime Training (Mackinac)
	Search and Rescue in Community Disasters (Gratiot)						Active Shooter TTX (Mackinac)
	MCI Passenger Derailment FE (Gratiot)						
	EOC Power Outage TTX (Gratiot)						BIDP Communications Drill (Chippewa)
NOVEMBER	Region 1	Region 2	Region 3	Region 5	Region 6	Region 7	Region 8
	ICS 300 (Delhi Twp)	REP 101 (Wayne)	Courthouse Active Shooter TTX (Tuscola)	Severe Wind TTX (Cass)	EOC Activation Drill (Montcalm)	Damage Assessment (Antrim)	

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	Anhydrous Ammonia Awareness (Gratiot)	CERT Training (Detroit)	HazMat FE (Huron)	Active Shooter Training (Branch)	LEPC Outreach Workshop/Chemical Response (Kent)	Active Shooter/Mass Casualty TTX (Grand Traverse)	
	MI CIMS (Gratiot)	MI CIMS Training (Oakland)	MI CIMS (Alcona)		Hope Network Annual Training (Kent)	Active Shooter in the Workplace Review (Wexford)	
			Tornado TTX (Genesee)		Heart Association Basic Life Support (Newaygo)		
DECEMBER	Region 1	Region 2	Region 3	Region 5	Region 6	Region 7	Region 8
	EOC Activation Drill (Jackson)	Damage Assessment (Warren)	Courthouse Active Shooter FE (Tuscola)	Damage Assessment (St. Joseph)	Public Officials Workshop (Clare)	PIO Course (Kalkaska)	ICS 400 (Chippewa)
					School AVI (Ionia)	Active Shooter Drill (Wexford)	
						EOC Callout Drill (Wexford)	

2019 Local Program Training and Exercise Schedule

Discussion Based Exercises	Operational Exercises	Training
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JANUARY	Region 1	Region 2	Region 3	Region 5	Region 6	Region 7	Region 8
	ICS 300 (Jackson)	WMD/Terrorism Awareness for Emergency Responders (Bi-Monthly) (Detroit)	IS 100, 200, 300, 700 TBD (Iosco, Sanilac, Arenac)	Active Shooter (Battle Creek)	ICS Courses as needed TBD (Kent)	Active Shooter (Antrim)	Regional Communication and MI CIMS Drills (All)
	Damage Assessment Training (Lenawee, Eaton)	NIMS Training (IS 100, IS 200, IS 700, IS 800) (Bi-Monthly) (Detroit)	ICS 300 TBD (Iosco)	Local Terrorism TTX (Battle Creek)	ICS Positions Training TBD (Kent)	ICS 300/400 (Grand Traverse)	Radio FE (Gogebic)
	PIO Training (Livingston)	Active Shooter Training (Bi-Monthly) (Detroit)	MI CIMS as needed (Tuscola, Midland, Huron)	MI CIMS Refresher and New User (Barry)	Active Shooter Response for Private Agencies TBD (Kent)	MI CIMS as Needed TBD (CCE, Crawford)	ICS 300/400/700 (Chippewa)
	Skywarn Training (Livingston, Eaton)	MI CIMS End User Training (Quarterly) (Detroit, Trenton)	POD Security TBD (Tuscola)	Multi-agency Terrorism FE (Barry)	County AuxComm TTX (Oceana)	EOC Workshops as Needed (CCE)	Active Shooter Training for Schools (Chippewa)
	800 MHz/Communications Training (Eaton)	IS 242 Effective Communications (Birmingham)	Healthcare FSE and TTX (Tuscola)	Hazmat Awareness Training (Branch)	MABAS, Schools, GRFIA Drills Year Round (Kent)	Quarterly Communications Drill (Montmorency)	Active Shooter Drills - As Needed (Menominee)
	School Active Shooter TTX (Jackson)	IS0011 Animals in Disasters (Farmington Hills)	ICS 300/400, MI CIMS, Weather Spotter, Damage Assessment, Radio Operator, Aux Comm TBD (Bay)	Active Shooter/MILO Training	MI CIMS, Skywarn, ALICE, Damage Assessment Training TBD (Oceana)	Weather Spotter, Communications, Damage Assessment, MI CIMS TBD (Presque Isle)	ICS 400 (Ontonagon)
	ICS 300 (Eaton)	EOC Orientation (Oakland)	HazMat Incident TTX TBD (Bay)		School Response Drill, Hamza FE, Mass Casualty FSE TBD (Oceana)	Multi-County Active Shooter, USCG Oil Spill, Logistics Mgmt FE TBD (Presque Isle)	CERT Refresher (Marquette)
	Power Outage/Data Loss TTX (Eaton)	ICS 100/200 (Bloomfield Twp)	MI CIMS, EOC Activation, Active Shooter Drills TBD (Bay)		M CIMS as Needed (Ottawa, Muskegon)	HAZWOPER Refresher (Otsego)	Multi County HazMat Ex (Iron)
	Long Term Care TTX (Livingston)	Citizen Corp Conf. (Wayne)	ICS 400 TBD (Saginaw)		Court and County Drills TBD (Ottawa)	EOC Activation Drill (Otsego)	Intruder Training w/ Schools (Marquette)
	First Responder FE TBD (Hillsdale)	Flood TTX (Clinton Twp)	EOC Call Out Drill (Sanilac)		Public Officials Conference (Montcalm)	Regional Communications Drill (Wexford)	ICS 100/200/700/800 (Mackinac)
	Communication Drills TBD (Hillsdale)	Dearborn Schools Severe Weather TTX - TBD (Dearborn)	Active Shooter, Terrorism, Flood TTX TBD (Midland)			EOC TTC (Alpena)	Schools Radio Check - Ongoing (Keweenaw, Houghton)
	WMD/Terrorism for Emergency Responders (Grafton)	Dearborn Schools Armed Person TTX - TBD (Dearborn)	Courthouse Emergency Plan TTX (Gladwin)				FEMA/NIMS/ ICS Courses (Baraga)
FEBRUARY	Region 1	Region 2	Region 3	Region 5	Region 6	Region 7	Region 8

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	ICS 400 (Jackson)	IS0015 Special Events Contingency Planning for Public Safety (Farmington Hills)	MGT-343 TBD (Saginaw)	MI CIMS (Kalamazoo Cass)	ICS 300 (Newaygo)	Active Shooter TTX (Antrim)	Long Term Care Evac Training (Chippewa)
	Command Capabilities, Planning, Response for All Hazards (Ingham)	Communications TTX (St. Clair)	Multi County Airport FSE TBD (Saginaw)	Active Shooter TTX (St. Joseph)	Skywarn TBD (Ottawa)	MI CIMS (Antrim)	ICS 100/200 (Gogebic)
	Damage Assessment (Delta Twp)	Weather TTX (St. Clair)	NIMS Training as needed TBD (Gladwin)		HazMat Seminar (Osceola)	Donations Management (Benzie)	EOC Staff Training (Marquette)
	Public Information Training (Clinton)	ICS 300/400 (Bloomfield Twp)	Active Shooter TTX TBD (Saginaw)		MPCSC Training (Montcalm)	Communications Workshop (Benzie)	
	EOC Orientation (Lenawee)	Damage Assessment (St. Clair)	EOC/EOP Training Monthly (Gladwin)		Damage Assessment Training (Mecosta, Muskegon)	Wildland Fire FE (Kalkaska)	
	Public Information TTX (Clinton)	HazMat Pipeline Training (Washtenaw)			MI CIMS FE (Montcalm)	ICS 300 (Montmorency)	
		Regional Citizen Corps FE (Detroit)			800 MHz FE (Montcalm)		
		County Animal Plan TTX (Macomb)					
		CERT Training (Detroit)					
		Comerica Park FE (Detroit)					
MARCH	Region 1	Region 2	Region 3	Region 5	Region 6	Region 7	Region 8
	School Shooter TTX (Ingham)	ICS 300/400 (Macomb)	HazMat Seminar TBD Spring (Iosco)	REP 101 (Berrien)	LEPC HazMat TTX Spring TBD (Kent)	Grant Writing Workshop (Antrim)	MI CIMS (Marquette)
	Damage Assessment (Jackson)	MI CIMS (Oakland)	Weather Spotter TBD Spring (Oscoda)	Multiple Assault/Counter Terrorism (Battle Creek)	ICS 400 (Newaygo, Mason)	Communications TTX (Antrim)	Dam Failure TTX (Menominee)
		Communications Drill (Warren)	Active Shooter Exercises TBD Spring (Alcona)	Regional Terrorism TTX (Battle Creek)	Skywarn Training (Newaygo)	MI CIMS (Grand Traverse)	ICS 300/400 (Keweenaw, Houghton)
		ICS 700/800 (Bloomfield Twp)	Tornado TTX (Sanilac, Genesee)	ICS 300/400 (Barry)	LEPC Training (Ottawa)	ICS Courses (Manistee)	Copper Dog 150 Ex (Keweenaw)
		REP 101 (Trenton)	NIMS Training (Huron)	ICS 100/700 (Cass)	Volunteer Training Bi-Monthly (Ottawa)	NWS Weather Spotter (Montmorency)	
		Skywarn Training (Washtenaw, Wayne)		Tornado FE (Cass)	SNS POD TTX (Mecosta)	EOC Activation Orientation (Montmorency)	
		CERT Training (Canton Twp)		Damage Assessment (Branch)	ICS 300/400 (Ionia)	Basic PIO Workshop (Otsego)	
		EOC Activation Drill (Macomb)			Weather Spotter (Isabella)	Skywarn (Wexford)	
		Tornado TTX (Southfield)			Damage Assessment (Montcalm)	EOC Training (Alpena)	

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					Hospital Surge MCI TTX (Mason)	MI CIMS TBD - Spring (Roscommon)	
					MI CIMS (Mason)		
APRIL	Region 1	Region 2	Region 3	Region 5	Region 6	Region 7	Region 8
	County Fair TTX (Lenawee)	Severe Weather TTX (Macomb)	Gov't Buildings Tornado Drill (Saginaw)	ICS 300 (Kalamazoo)	MI CIMS (Newaygo)	Dam Failure FSE (Manistee)	Public Health TTX (Chippewa)
	ICS 300 (Ingham)	IS-235 Emergency Planning (Birmingham)	Fire Drill (Genesee)	EOC Readiness TTX (Kalamazoo)	Campus Tornado Drill (Newaygo)	Damage Assessment (Antrim)	ICS (Schoolcraft)
	Tornado Drill (Livingston)	Mass Casualty Hospital FSE (Trenton)		M CIMS (Berrien)	Regional Drill (Isabella)	MI CIMS (Benzie)	MI FF 1/2 Challenge (Ontonagon)
	MI CIMS (Livingston)	OEC/IMT Workshop TTX (Oakland)		Tier II Chemical TTX (Allegan)	Railroad Tank Car Training (Clare)	Communications FE (Antrim)	ICS 400 (Mackinac)
	Flood/Severe Weather TTX (Eaton)	IS0042 Social Media in EM (Farmington Hills)		ICS 300/400 (Calhoun)	I-96 Crash FSE (Ionia)	Active Shooter Response/Recovery (Manistee)	Maritime Active Shooter (Mackinac)
	800 MHz FE (Eaton)	Detroit/Windsor Tunnel Drill (Detroit)		School Safety Training (St. Joseph)	Public Officials Conference (Muskegon)	County Wide Tornado Drill (Leelanau)	ICS 300/400 (Houghton)
		ICS 300-400 TBD - Spring (St. Clair)		Damage Assessment (Cass)		Multi Hazard Emergency Planning for Schools (Otsego)	
						Local Officials Conference (Crawford)	
						Weather Spotter (Crawford)	
						Airport TTX (Alpena)	
						Tornado Drill (Roscommon)	
MAY	Region 1	Region 2	Region 3	Region 5	Region 6	Region 7	Region 8
	ICS 400 (Ingham)	Active Assailant TTX (Farmington Hills)		ICS 400 (Kalamazoo)	COOP for DMHHS (Kent)	Search and Rescue Training (Antrim)	Mass Casualty on Bridge (Mackinac)
	ICS 300/400 (Delta Twp)	Citizen Corp Training (Wayne)		POD FSE (Kalamazoo)	GLHSC (Lake)	County Communications TTX (Benzie)	Active/Mass Shooter Trauma (Schoolcraft)
	Severe Weather Seminar (Delta Twp)	CERT Training (Detroit)		Public Reception Center Training (Berrien)	CERT Training (Newaygo)	EOC Activation Exercise (Grand Traverse)	Weather Spotter (Menominee)
	MI CIMS (Jackson)	CERT FSE (Detroit)		Emergency Worker Decon (Berrien)	Rescue Task Force Drill (Newaygo)	NWS Spring Weather Spotter (Grand Traverse)	GLHSC (Menominee)
		Power Outage TTX (Birmingham)		Weapons of Mass Destruction (Battle Creek)	HazMat TTX (Osceola)	Port Security TTX (Manistee)	Portage Lake Lift Bridge Exercise (Keweenaw)
		Active Shooter (Bloomfield Hills)		ICS 300/400 (Allegan)	MI CIMS (Mecosta, Ionia)	Damage Assessment (Manistee)	Damage Assessment (Mackinac)

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				Tornado FSE (Cass)	Rogers Dam Failure TTX (Mecosta)	Damage Assessment Drill (Manistee)	Rail Spill (Delta)
				HazMat TTX (St. Joseph)	HazMat FE (Ionia)	HazMat FSE w/ 51st CDST (Otsego)	MI CIMS (Houghton)
						Active Shooter TTX (Wexford)	Active Shooter/Mass Trauma (Delta)
						School Shooter TTX (Alpena)	
JUNE	Region 1	Region 2	Region 3	Region 5	Region 6	Region 7	Region 8
	Crisis Management for School-Based Incidents – Partnering Rural Law Enforcement, First Responders, and Local School Systems (Gratiot)	COOP TTX (Macomb)	First Responders FE (Summer) (Iosco)	Palisades FSE (Berrien)	Terrorism Awareness and Operations (Osceola)	ICS 300/400 (CCE)	Damage Assessment (Gogebic)
		Damage Assessment (Dearborn, Birmingham)	County Jail Fire Drill (Genesee)	School TTX (Allegan)	EOC Orientation Seminar (Mecosta)	Charlevoix Schools FSE (CCE)	ARES/RACES Drill (Menominee)
		Medical Control FSE (Macomb)	Tornado FSE (Sanilac)	Triage Training (Branch)	MI CIMS (Clare)	MI CIMS New User (Benzie)	Active Shooter/Mass Trauma TTX (Schoolcraft)
		MI CIMS (Dearborn)		IS 200 (Cass)	SNS Operations Education TBD Summer (Mason)	EOC Activation Training (Manistee)	Airport TTX (Menominee)
		EOC FSE (Canton)		CERT HazMat TTX (Calhoun)	Terrorism FSE TBD Summer (Mason)	Active Shooter TTX (Manistee)	Active Shooter/Mass Trauma TTX (Delta)
		IMT Operations Section Course (Oakland)		Tornado Training (St. Joseph)		Damage Assessment (Missaukee)	MI CIMS (Menominee)
		ICS 300/400 (Southfield)				ICS 300 (Missaukee)	ICS 700/800 (Dickinson)
							Rail Spill/HazMat (Delta)
							Hybrid Extrication Training for FF and EMS (Chippewa)
JULY	Region 1	Region 2	Region 3	Region 5	Region 6	Region 7	Region 8
	Multi-Jurisdictional Missing Person Ex (Clinton)	MI CIMS (Southfield)	EOC Call Out Drill (Sanilac)	ICS 300/400 (Battle Creek)		Active Shooter FSE (Crawford)	County TTX (Baraga)
	HazMat Tank Spill FSE (Gratiot)	EOC FSE (Canton)	ICS 300/400 (Berrien)	Terrorism FE (Battle Creek)			Hancock Canal Run EX (Houghton)
		Ford Field FSE (Detroit)		Missing Person FSE (St. Joseph)			
				Active Shooter FSE (Van Buren, St. Joseph)			
AUGUST	Region 1	Region 2	Region 3	Region 5	Region 6	Region 7	Region 8

FOR OFFICIAL USE ONLY

	MI CIMS (Livingston)	MI CIMS (Ann Arbor, Birmingham)	Active Shooter TTX TBD Summer (Oscoda)	Bomb Training (Battle Creek)	Active Shooter Exercise (Lake)	Search and Rescue TTX (Antrim)	Pandemic Flu TTX (Gogebic)
		EOC-IMT FE (Oakland)	Active Shooter FSE TBD Summer (Oscoda)	Dive Team Training (St. Joseph)	Wilbur Ellis HazMat FSE (Newaygo)	MI CIMS (Manistee, Wexford)	EMT-B Training (Chippewa)
		CERT Training (Detroit)	EOC Positions TTX (Gladwin)		Campus Active Assailant Drill (Newaygo)	Wildfire Response Drill (Manistee)	
		Active Shooter (Bloomfield Twp)			Active Assailant/Response Training (Osceola)	Disaster Management for Public Services (Otsego)	
					HazMat FSE (Osceola)	Active Shooter Drill (Otsego)	
					Railroad FSE (Clare)	MCI Drill (Otsego)	
					EOC Activation Drill (Mecosta)		
SEPTEMBER	Region 1	Region 2	Region 3	Region 5	Region 6	Region 7	Region 8
	School Evacuation/Outdoor Event TTX (Ingham)	EOC Activation Drill (Macomb)	Active Shooter TTX (Ogemaw)	Terrorism FSE (Battle Creek)	Hydro Electric Dams Drills (Kent)	Coast Guard TTX (CCE)	Radio Test (Dickinson)
		Critical Infrastructure TTX (Washtenaw)	PIO (Ogemaw, Oscoda)	Dive Team Training (St. Joseph)	MEMA Conf (Lake)	EOC Activation Workshop (Benzie)	FEMA IS Courses (Menominee)
		PODs/Warming Center FE (Oakland)	Active Shooter FSE (Ogemaw)	EOC Activations TTX (Calhoun)	MI CIMS (Isabella)	Stadium Incident FSE (Grand Traverse)	MI CIMS (Marquette)
		Casino TTX (Detroit)	CERT Training TBD Fall (Oscoda)	NIMS AHPS Training (Cass)	HazMat Tech Training (Ionia)	Wildfire Response (Manistee)	MI CIMS Exercise (Dickinson)
		Pods/Biohazard FSE (Warren)		CERT Training (Cass)	Power Outage Workshop (Ionia)	ICS 300 (Leelanau)	SNS Ex (Dickinson)
		MI CIMS (Wayne)		RACES FSE (St. Joseph)		Mass Casualty Drill (Wexford)	
						Weather Spotter (Kalkaska)	
						Damage Assessment (Kalkaska)	
						Winter Hazards FE (Kalkaska)	
						ICS 300/400 TBD Fall (Roscommon)	
OCTOBER	Region 1	Region 2	Region 3	Region 5	Region 6	Region 7	Region 8
	ICS 100, 200, 700, 800 for CEOs (Gratiot)	REP 101- Winter (Wayne)	Terrorism Orientation (Huron)	HazMat Training (Battle Creek)	Campus Fire Drill (Newaygo)	First Aid (Antrim)	County Exercise (Baraga)
	800 MHz/Communications Training (Eaton)	SARA Title III TTX (St. Clair)	Flint Water Shed Flood FSE (Genesee)	Communications Exercise (Battle Creek)		Airport Mass Casualty FSE (Manistee)	BLP EAP TTX (Marquette)

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	Mass Fatality Response Training (Ingham)	Terrorism LE Supervisor FE (Livonia)		Multi Agency Terrorism FE (Barry)		MEMA Summit (Montmorency)	Hybrid Vehicle Training (Chippewa)
	800 MHz FE (Eaton)	Communications Drill (Warren)		SAR SFE (Calhoun)		ICS 400 (Leelanau)	MI CIMS (Ontonagon, Menominee)
	Damage Assessment/GIS Training (Livingston)	Citizen Corps FE (Wayne)		CPR/AED Training (St. Joseph)		ICS 300 (Otsego)	MEMA Conf. (Menominee)
	School Evacuation/Outdoor Event FE (Ingham)					Active Shooter (Missaukee)	Active Shooter for Maritime Training (Mackinac)
	Active Violence Intervention Fire/EMS FSE (Clinton)						EAP FSP Plan TTX (Marquette)
	ICS/EOC Interface (Livingston)						
NOVEMBER	Region 1	Region 2	Region 3	Region 5	Region 6	Region 7	Region 8
	SAR Tech II/III (Clinton)		Public Officials Conference -Winter TBD (Lapeer)	Traffic Crash/MCI TTX (Van Buren)	LEPC Industry Workshop (Kent)		Bomb Threat FE (Gogebic)
				Active Shooter TTX (Branch)	Heart Assoc. Basic Life Support (Newaygo)		
				Prevention TTX (Cass)	Field Triage Training (Ionia)		
					EOC Activation Drill (Montcalm)		
					MI CIMS (Mason)		
					800Mhz FE (Montcalm)		
DECEMBER	Region 1		Region 3	Region 5	Region 6	Region 7	Region 8
	ICS 300/400 (Clinton)		Township Coordination Centers Workshop (Gladwin)	COOP/COG Training (Branch)	Public Officials Workshop (Clare)		
				Damage Assessment Training (St. Joseph)	School AVI Training (Ionia)		
				Pipeline Training (St. Joseph)			
				ICS 300/400 (Van Buren)			

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2020 Local Program Training and Exercise Schedule

Discussion Based Exercises	Operational Exercises	Training
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JANUARY	Region 1	Region 2	Region 3	Region 5	Region 6	Region 7	Region 8
	EOC Seminar (Delta Twp)	MPSCS Training (Montcalm)	ICS 100, 200, IS 700 TBD (Iosco, Midland, Arenac)	Active Shooter/Intruder (Battle Creek)	ICS Courses as Needed (Kent)	MI CIMS as Needed (CCE, Crawford)	800 MHz/MI CIMS Monthly (All)
	School Based Active Violence FSE (Eaton)	ICS 300/400 (Southfield)	ICS 400 TBD (Iosco)	Local Terrorism TTX (Battle Creek)	Hope Network Annual Training TBD (Kent)	Public Officials Conference (Benzie)	Active Shooter Drills (Menominee)
	ICS 400 (Eaton)	PEM Training - Ongoing (Bloomfield Twp)	MI CIMS as needed (Tuscola, Midland, Huron)	MI CIMS Refresher/New User (Barry)	Emergency Response for Private Sector (Kent)	Quarterly Communications Drills (ALL)	CERT Refresher (Marquette)
	EOC Activation FSE (Ingham)	FERMI II Drills and Exercises (Wayne)	Healthcare Focused TTX and FSE (Tuscola)	Active Shooter Drill (Branch)	School Safety Workshops TBD (Kent)	County Wide Tornado Drill Workshop (Leelanau)	Intruder Training for Private Sector (Marquette)
	Long Term Care TTX (Jackson)	Weather FE TBD (Clinton TWP)	ICS 300/400, MI CIMS, Weather Spotter, Damage Assessment, Radio Operator, Aux Comm TBD (Bay, Alcona)	Active Shooter /MILO Training (St. Joseph)	MABAS, Schools, GRFIA Drills Year Round (Kent)	Weather Spotter, Communications, COOP/COG, MI CIMS TBD (Presque Isle)	Radio FE (Gogebic)
	School Safety Response TTX (Livingston)	NIMS Bi Monthly (Detroit)	MI CIMS, EOC Activation Drills TBD (Bay)		MI CIMS, Skywarn, ALICE Training TBD (Oceana)	Active Shooter, USCG Oil Spill, Logistics Mgmt FSE (Presque Isle)	ICS 300 (Mackinac)
	Terrorism Prevention and Prep. For LE Training (Livingston)	MI CIMS Bi Monthly (Detroit)	Flood TTX TBD (Bay)		MI CIMS, School Response, Active Shooter TTX (Oceana)	HAZWOPER Refresher (Otsego)	NIMS Training (Baraga)
	First Responder FE TBD (Hillsdale)	Active Shooter Training Bi Monthly (Detroit)	ICS Courses (Sanilac)			EOC Activation Drill (Otsego)	School Radio Checks - Ongoing (Keweenaw, Houghton)
	Communication Drills TBD (Hillsdale)		ICS 300 TBD (Saginaw, Huron)			MI CIMS Drill (Alpena)	ICS Online (Baraga)
			EOC Call Out Drill (Sanilac)			Damage Assessment (Missaukee)	
			Active Shooter, Terrorism, Flood TTX TBD (Midland)				
			Terrorism Workshop (Huron)				
FEBRUARY	Region 1	Region 2	Region 3	Region 5	Region 6	Region 7	Region 8
	ICS 300 (Jackson)	CERT Training (Detroit)	First Responder Exercises TBD (Arenac)	REP 101 (Berrien)	ICS 300 (Newaygo)	Communications Workshop (Benzie)	EOC Staff Training (Marquette)

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	Terrorism FSE (Jackson)	Regional Citizens Corp. FE (Detroit)	Multi County Natural Disaster Exercises TBD (Alcona)	ICS 300/400 (Branch)	Skywarn TBD (Ottawa)	Schools Active Shooter (Antrim)	ICS 100/200/700/800 (Chippewa)
	MI CIMS (Clinton)	ICS 100/200 (Bloomfield Twp)	Damage Assessment TBD (Huron)	Active Shooter TTX (St. Joseph)	Damage Assessment (Mecosta)	Public Officials Workshop (Benzie)	
		Comerica Park FE (Detroit)			Wildfire Urban Interface TTX (Mecosta)		
		County EOP/EOC FE (Macomb)					
		Damage Assessment (Macomb, St. Clair)					
		MI CIMS FE (Macomb)					
		Energy TTX (St. Clair)					
		IS 138 - Exercise Design (Birmingham)					
		ICS 300/400 (Oakland)					
		IS 0288 VOAD in EM (Farmington Hills)					
		Critical Infrastructure TTX (Warren)					
		HazMat Pipeline Responder Training (Washtenaw)					
MARCH	Region 1	Region 2	Region 3	Region 5	Region 6	Region 7	Region 8
	Community Response TTX (Ingham)	ICS 300/400 (Macomb, St. Clair)	MI CIMS TBD (Ogemaw)	EOC TTX (Kalamazoo)	LEPC HazMat TTX (Kent)	MI CIMS (Grand Traverse, Otsego)	MI CIMS (Marquette)
	Natural Disaster Awareness for Community Leaders (Ingham)	SARA Title III TTX (St. Clair)	CERT Training TBD (Ogemaw)	Multiple Assault/Counter Terrorism (Battle Creek)	ICS 400 (Newaygo)	ICS Courses (Manistee)	EOC Orientation (Menominee)
	ICS 400 (Jackson)	EOC Activation Drill (Macomb)	Terrorism TTX (Huron)	Regional Terrorism TTX (Battle Creek)	Skywarn Training (Newaygo)	NWS Weather Spotter Training (Montmorency)	ICS 300/400 (Chippewa)
	Continuity of Government Planning for Rural Jurisdictions (Gratiot)	NWS Weather Spotter (St. Clair)	Multi-County TTX and FSE TBD (Ogemaw)	Palisades FE and FSE (Allegan)	LEPC Training (Ottawa)	Wildfire TTX (Montmorency)	Dam Failure Drill/TTX (Menominee)
		REP 101 (Trenton)	EOC TTX - Bombing (Genesee)	MI CIMS (Allegan, Branch)	Volunteer Training Bi-Monthly (Ottawa)	Multi-Jurisdictional Exercise Workshop (Leelanau)	Copper Dog 150 Ex (Keweenaw)
		IS 368 AFN in Disasters (Farmington Hills)	Township Coordination Centers Workshop (Gladwin)	EOC Orientation (Allegan)	Long Term Power Outage TTX (Ionia)	HazMat Technician (Otsego)	
		EOC Orientation (Oakland)		ICS 300/400 (Barry, Calhoun)	MIC IMS (Ionia, Mason)	Winter Weather COOP TTX (Wexford)	

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		Tornado Awareness Course (Oakland)		Prevention FE (Cass)	Weather Spotter (Isabella)	Skywarn (Wexford)	
		Communication Drill/EOC Activation (Warren)			Terrorism EOC TTX (Mason)	EOC Training (Alpena)	
		CERT Training (Canton Twp)			Hospital Surge TTX (Mason)	EOC TTX (Alpena)	
		Skywarn Training (Washtenaw)					
APRIL	Region 1	Region 2	Region 3	Region 5	Region 6	Region 7	Region 8
	Tornado Drill (Livingston)	EOC Orientation (Southfield)	MI CIMS TBD Spring (Oscoda)	EOC Training (Kalamazoo)	MI CIMS (Newaygo)	School Active Shooter TTX (Antrim)	ICS 300/400 (Keweenaw, Houghton)
	School Safety Training (Eaton)	IS 230 Fundamentals of EM (Birmingham)	CERT Training TBD Spring (Oscoda)	Worker and Public Decon, Congregate Care (Allegan)	Campus Tornado Drill (Newaygo)	MI CIMS (Antrim, Benzie)	
	SAR Tech II/III (Clinton)	Detroit/Windsor Tunnel FE (Detroit)	Multi-County TTX and FSE TBD (Oscoda)	Severe Weather Awareness (Branch)	County Full Scale TBD (Ottawa) Before Sept.	EOC Activation Training (Manistee)	
	ICS 300/400 (Livingston)	MI CIMS (Oakland)	County Tornado Drill (Genesee)	COOP/COG Seminar (Branch)	Wildfire TTX (Osceola)	Dam Failure TTX (Manistee)	
		Operational Periods TTX (Oakland)		School Safety Training (St. Joseph)	RACES Drill (Mecosta)	County Wide Tornado Drill (Leelanau)	
					Regional Drill (Isabella)	Severe Weather TTX (Crawford)	
						Tornado Drill (Roscommon)	
						Weather Spotter (Crawford, Grand Traverse)	
MAY	Region 1	Region 2	Region 3	Region 5	Region 6	Region 7	Region 8
	ICS 300/400 (Delta Twp)	CERT FSE (Canton)	Township Coordination Centers TTX (Gladwin)	ICS 300 (Kalamazoo)	GLHSC (Lake)	First Aid (Antrim)	Maritime Active Shooter (Mackinac)
	Public Information for All Hazards Incidents (Ingham)	CERT Training (Detroit)		ICS 300/400 (Berrien)	CERT Training (Newaygo)	EOC Activation Exercise (Grand Traverse)	GLHSC (Menominee)
		Evacuation Training (Montcalm)		WMD (Battle Creek)	Tornado Tabletop (Osceola)	Police and Fire Active Shooter TTX (Antrim)	Hospital / LTHC Evacuation Accountability Tracking (Schoolcraft, Delta)
		Medical Control EMS FSE (Macomb)		ICS 300 (Allegan)	MI CIMS (Mecosta)	Damage Assessment (Manistee)	Weather Spotter (Menominee)
				COOP/COG TTX (Branch)		Port Security TTX (Manistee)	HAZWOPER (Mackinac)
				Family Preparedness TTX (Calhoun)		Mass Sheltering TTX (Montmorency)	MI CIMS (Keweenaw, Houghton)

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				Prevention FSE (Cass)		Multi-Jurisdictional Terrorism FSE (Leelanau)	
				HazMat TTX (St. Joseph)		Active Shooter Drill (Wexford)	
JUNE	Region 1	Region 2	Region 3	Region 5	Region 6	Region 7	Region 8
	Airport Terminal FSE (Clinton)	EOC FSE (Canton)	County Jail Fire Drill (Genesee)	ICS 400 (Kalamazoo, Allegan)	Wildland/Urban Interface (Osceola)	CPR (Antrim)	EOC Orientation (Menominee)
	Derailment Hazmat FSE (Lenawee)	Damage Assessment (Birmingham)		Kalamazoo Airport FSE (Kalamazoo)	Active Assailant/Response (Osceola)	EMS Active Shooter TTX (Antrim)	Hospital LTHC TTX (Schoolcraft, Delta)
	Active Shooter Training (Jackson)	IMT Logistics Section Chief (Oakland)		MI CIMS (Berrien)	ALICE for Road Commission (Ionia)	MI CIMS (Benzie)	MI CIMS (Menominee)
				Tornado Training (St. Joseph)	SNS Operations Education (Mason)	Active Shooter Response/Recovery (Manistee)	ICS 300/400 (Dickinson)
					EOC Orientation (Mecosta)	Active Shooter Drill (Manistee)	Long Term Care Evacuation (Chippewa)
						CBRNE (Wexford)	
						Public Officials Workshop (Missaukee)	
JULY	Region 1	Region 2	Region 3	Region 5	Region 6	Region 7	Region 8
	School Safety Training (Eaton)	Trail Derailment FSE (Canton)	EOC Call Out Drill (Sanilac)	Public Reception Center Training (Berrien)		HazMat Response (Manistee)	County TTX (Baraga)
	Public Officials Conference (Livingston)	Ford Field FE (Detroit)		Emergency Worker Decon (Berrien)			
		Active Shooter FE (Southfield)		ICS 300/400 (Battle Creek)			
		ASHE FSE (St. Clair)		Local Terrorism FE (Battle Creek)			
		Active Shooter (Birmingham)		CERT Weather TTX (Calhoun)			
				Active Shooter TTX (St. Joseph, Van Buren)			
AUGUST	Region 1	Region 2	Region 3	Region 5	Region 6	Region 7	Region 8
		Local Support Plan TTX (Macomb)	EOC Communications TTX (Gladwin)	Bomb Training (Battle Creek)	Windstorm FE (Lake)	Active Shooter FE (Antrim)	Great Deer Chase Ex (Houghton)
		CERT Training (Detroit)		Dive Team Training (St. Joseph)	Spectrum Health HazMat Drill (Newaygo)	Fire Dept Active Shooter (Antrim)	

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		MI CIMS (Birmingham)		ICCT TTX (Calhoun)	EM Services for First Responders (Osceola)	County HazMat FSE (Benzie)	
					EOC Activation Drill (Mecosta)	HazMat TTX (Grand Traverse)	
						ICS 300/400 (Manistee)	
						Active Shooter FE (Otsego)	
SEPTEMBER	Region 1	Region 2	Region 3	Region 5	Region 6	Region 7	Region 8
	HazMat Transport TTX (Delta Twp)	Operational Periods FE (Oakland)	Damage Assessment TBD Fall (Ogemaw, Oscoda)	Local Terrorism FSE (Battle Creek)	Hydro Electric Dams Drills (Kent)	EOC Activation Workshop (Benzie)	EOC Orientation (Menominee)
	ICS 300 (Lenawee)	Casino TTX (Detroit)		CPR/AED Training (St. Joseph)	MEMA Conf. (Lake)	Coast Guard FSE (CCE)	FEMA IS Courses (Menominee)
	Crisis Management for School Based Incidents (Ingham)	EM 101 TBD - Fall (Canton)		RACES FSE (St. Joseph)	Terrorism TTX (Osceola)	Railroad Response FE (Manistee)	Plane Crash Ex (Gogebic)
		EOC Activation Drill (Macomb)		Traffic Crash/MCI TTX (Van Buren)	Cyber/Comms Drill (Clare)	Countywide Medical TTX (Alpena)	MI CIMS (Marquette, Dickinson)
		Natural Hazards FE (Washtenaw)			AG Rescue Training (Clare)	Active Shooter (Missaukee)	Radio Test (Dickinson)
					Cybersecurity Workshop (Ionia)		Hospital Ex (Dickinson)
					MII CIMS (Isabella)		Weather Spotter (Kalkaska)
							EOC Callout (Kalkaska)
OCTOBER	Region 1	Region 2	Region 3	Region 5	Region 6	Region 7	Region 8
	HazMat Training (Jackson)	ICS 300/400 (Macomb)		Palisades FSE (Berrien)	ICS 300/400 (Osceola)	MEMA Summit (Montmorency)	Tribal Exercise (Menominee)
	ICS 400 (Lenawee)	Communications Drill/EOC Activation (Warren)		HazMat Training (Battle Creek)	Elevator Rescue Training (Clare)	Active Shooter FSE (Antrim)	IS 393 (Gogebic)
	Active Violence Intervention Fire/EMS FSE (Clinton)			Communications TTX/FE (Battle Creek)	ICS 300 (Mason)	Airport Mass Casualty (Manistee)	LTC Evac. TTX (Gogebic)
	ICS/NIMS for CEOs and Admins (Gratiot)			HazMat TTX (Van Buren)		MCI FSE (Otsego)	MI CIMS (Menominee)
						County Wide Medical FSE (Alpena)	Regional Comms Drill (Ontonagon)
						EOC Training (Alpena)	MEMA Conf. (All)
							BLO EAP Plan TTX (Marquette)

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							EAP FSP Plan TTX (Marquette)
							County Exercise (Baraga)
NOVEMBER	Region 1	Region 2	Region 3	Region 5	Region 6	Region 7	Region 8
	Railcar Incident Response (Gratiot)	CERT Training (Detroit)			MI CIMS (Clare)	ICS 300 (Benzie)	
		Barton Dam FERC Drill (Ann Arbor)					
DECEMBER	Region 1	Region 2	Region 3	Region 5	Region 6	Region 7	Region 8
				Pipeline Training (Van Buren)	School AVI Training (Ionia)	Damage Assessment (Antrim)	EOC Orientation (Menominee)

VI. Summary

The state of Michigan is moving forward to better protect and prepare its citizens to respond to and recover from all disasters. Through the development of the state Multi-Year Training and Exercise Plan, Michigan is preparing the whole community by providing comprehensive preparedness initiatives throughout the state. As a result, our state is better equipped to serve as a nationwide model for domestic preparedness.

The Multi-Year Training and Exercise Plan was developed in accordance with the standards and guidance set forth by the DHS/FEMA and will serve the state of Michigan in all DHS/FEMA-sponsored exercises for the next three years.

Appendix A: National Priorities

The overall [National Preparedness Goal](#), published in September 2011 by the Department of Homeland Security (DHS), is to ensure: *“A secure and resilient nation with the capabilities required across the whole community to prevent, protect against, mitigate, respond to, and recover from the threats and hazards that pose the greatest risk.”*

The following five preparedness mission areas have been established as national priorities by the National Preparedness Goal. The mission areas focus on the ability to provide or perform certain [core capabilities](#) which are based on locally-specified threats, hazards, and risks.

1. **Prevention.** Prevent, avoid, or stop an imminent, threatened, or actual act of terrorism.
2. **Protection.** Protect our citizens, residents, visitors, and assets against the greatest threats and hazards in a manner that allows our interests, aspirations, and way of life to thrive.
3. **Mitigation.** Reduce the loss of life and property by lessening the impact of future disasters.
4. **Response.** Respond quickly to save lives, protect property and the environment, and meet basic human needs in the aftermath of a catastrophic incident.
5. **Recovery.** Recover through a focus on the timely restoration, strengthening and revitalization of infrastructure, housing, and a sustainable economy, as well as the health, social, cultural, historic, and environmental fabric of communities affected by a catastrophic incident.

Appendix B: Core Capabilities

As part of Presidential Policy Directive-8 (PPD-8), core capabilities were developed to realign with the five missions areas listed below. The previous target capabilities list was also redeveloped into new [core capabilities](#). The core capabilities' definitions follow on the next several pages. Further information can be found on the [National Preparedness](#) website.

Prevention

- Planning
- Public Information and Warning
- Operational Coordination
- Forensics and Attribution
- Intelligence and Information Sharing
- Interdiction and Disruption
- Screening, Search, and Detection

Mitigation

- Planning
- Public Information and Warning
- Operational Coordination
- Community Resilience
- Long Term Vulnerability Reduction
- Risk and Disaster Resilience Assessment
- Threats and Hazard Identification

Protection

- Planning
- Public Information and Warning
- Operational Coordination
- Access Control and Identity Verification
- Cyber security
- Intelligence and Information Sharing
- Interdiction and Disruption
- Physical Protective Measures
- Risk Management for Protection Programs and Activates
- Screening, Search, and Detection
- Supply Chain Integrity and Security

Recovery

- Planning
- Public Information and Warning
- Operational Coordination
- Economic Recovery
- Health and Social Services
- Housing
- Infrastructure System
- Natural and Cultural Resources

Response

- Planning
- Public Information and Warning
- Operational Coordination
- Critical Transportation
- Environmental Response/Health and Safety
- Fatality Management Services
- Fire Management and Suppression
- Infrastructure Systems
- Mass Care Services
- Mass Search and Rescue Operations
- On-scene Security and Protection
- Operational Communication
- Public and Private Services and Resources
- Public Health and Medical Services
- Situational Assessment

Access Control and Identity Verification: Apply a broad range of physical, technological, and cyber measures to control admittance to critical locations and systems, limiting access to authorized individuals to carry out legitimate activities. (Target Capability: None)

Community Resilience: Lead the integrated effort to recognize, understand, communicate, plan, and address risks so that the community can develop a set of actions to accomplish. (Target Capability: Community Preparedness and Participation)

Critical Transportation: Provide transportation (including infrastructure access and accessible transportation services) for response priority objectives, including evacuation of people and animals and the delivery of vital response personnel, equipment, and services into the affected area. (Target Capability: Citizen Evacuation and Shelter-in-Place)

Cyber Security: Protect against damage to, the unauthorized use of, and/or the exploitation of (and, if needed, the restoration of) electronic communications systems and services (and the information contained therein). (Target Capability: None)

Economic Recovery: Return economic business activities (including food and agriculture) to a healthy state, and develop new business and employment opportunities that result in a sustainable and economically viable community. (Target Capability: Economic and Community Recovery)

Environmental Response/Health and Safety: Ensure the availability of guidance and resources to address all hazards, including hazardous materials, acts of terrorism, and natural disasters in support of the responder operations and the affected communities. (Target Capabilities: Environmental Health, Responder Safety and Health, WMD and Hazardous Materials Response and Decontamination)

Fatality Management Services: Provide fatality management services, including body recovery and victim identification, working with state and local authorities to provide temporary mortuary solutions, sharing information with mass care services for the purpose of reunifying family members and caregivers with missing persons/remains, and provide counseling to the bereaved. (Target Capability: Fatality Management)

Forensics and Attribution: Conduct forensic analysis and attribute terrorist acts (including the means and methods of terrorism) to their source, to include forensic analysis, as well as attribution for an attack, and for the preparation for an attack in an effort to prevent initial or follow-on acts and/or swiftly develop counter-options. (Target Capability: None)

Fire Management and Suppression: Provide structural, wildland, and specialized firefighting capabilities to manage and suppress fires of all types, kinds, and complexities while protecting the lives, property, and the environment in the affected area.

Health and Social Services: Restore and improve health and social service networks to promote the resilience, independence, health (including behavioral health), and well-being of the whole community. (Target Capability: None)

Housing: Implement housing solutions that effectively support the needs of the whole community and contribute to its sustainability and resilience. (Target Capability: None)

Infrastructure System: Stabilize critical infrastructure functions, minimize health and safety threats, and efficiently restore and revitalize systems and services to support a viable resilient community. (Target Capabilities: Restoration of Lifelines, Structural Damage Assessment)

Intelligence and Information Sharing: Provide timely, accurate, and actionable information resulting from the planning, direction, collection, exploitation, processing, analysis, production, dissemination, evaluation, and feedback of available information concerning threats to the United States, its people, property, or interests; the development, proliferation, or use of WMDs; or any other matter bearing on U.S. national or homeland security by federal, state, local, and other stakeholders. Information sharing is the ability to exchange intelligence, information, data, or knowledge among federal, state, local, or private sector entities, as appropriate. (Target Capabilities: Information Gathering and Recognition of Indicators and Warnings, Intelligence Analysis and Production, Intelligence and Information Sharing and Dissemination)

Interdiction and Disruption: Delay, divert, intercept, halt, apprehend, or secure threats and/or hazards. (Target Capabilities: Counter-Terror Investigation and Law Enforcement)

Long Term Vulnerability Reduction: Build and sustain resilient systems, communities, and critical infrastructure and key resources lifelines so as to reduce their vulnerability to natural, technological, and human-caused incidents by lessening the likelihood, severity, and duration of the adverse consequences related to these incidents. (Target Capabilities: None)

Mass Care Services: Provide life-sustaining services to the affected population with a focus on hydration, feeding, and shelter to those who have the most need, as well as support for reunifying families. (Target Capability: Mass Care)

Mass Search and Rescue Operations: Deliver traditional and atypical search and rescue capabilities, including personnel, services, animals, and assets to survivors in need, with the goal of saving the greatest number of endangered lives in the shortest time possible. (Target Capabilities: Search and Rescue)

Natural and Cultural Resources: Protect natural and cultural resources and historic properties through appropriate planning, mitigation, response, and recovery actions to preserve, conserve, rehabilitate, and restore them consistent with post-disaster community priorities and best practices and in compliance with appropriate environmental and historical preservation laws and executive orders. (Target Capabilities: None)

On-scene Security and Protection: Ensure a safe and secure environment through law enforcement and related security and protection operations for people and communities located within affected areas, and also for all traditional and atypical response personnel engaged in lifesaving and life-sustaining operations. (Target Capabilities: Emergency Public Safety and Security Response, Explosive Device Response Operations)

Operational Communication: Ensure the capacity for timely communications in support of security, situational awareness, and operations, by any and all means available, among and between affected communities in the impact area and all response forces. (Target Capability: Communication)

Operational Coordination: Establish and maintain a unified and coordinated operational structure and process that appropriately integrates all critical stakeholders and supports the execution of core capabilities. (Target Capabilities: Emergency Operations Center (EOC) Management, On-Site Incident Management)

Physical Protective Measures: Reduce or mitigate risks, including actions targeted at threats, vulnerabilities, and/or consequences, by protecting borders, critical infrastructure, and the homeland. (Target Capability: Infrastructure Protection)

Planning: Conduct a systematic process engaging the whole community, as appropriate, in the development of executable strategic, operational, and/or community-based approaches to meet defined objectives. (Target Capability: Planning)

Public and Private Services and Resources: Provide essential public and private services and resources to the affected population and surrounding communities, to include emergency power to critical facilities, fuel support for emergency responders, and access to community staples, fire, and other first response services. (Target Capability: Critical Resource Logistics and Distribution, Fire Incident Response Support)

Public Health and Medical Services: Provide lifesaving medical treatment, via emergency medical services and related operations, and avoid additional disease and injury by providing targeted public health and medical support and products to all people in need within the affected area. (Target Capabilities: Emergency Triage and Pre-Hospital Treatment, Epidemiological Surveillance and Investigation, Isolation and Quarantine, Laboratory Testing, Mass Prophylaxis, Medical Supplies Management and Distribution, Medical Surge)

Public Information and Warning: Deliver coordinated, prompt, reliable, and actionable information to the whole community through the use of clear, consistent, accessible, and culturally and linguistically appropriate methods to effectively relay information regarding any threat or hazard, as appropriate, the actions being taken, and the assistance being made available. (Target Capabilities: Emergency Public Information and Warning)

Risk and Disaster Resilience Assessment: Assess risk and disaster resilience so that decision makers, responders, and community members can take informed actions to reduce their entity's risk and increase their resilience. (Target Capability: None)

Risk Management for Protection Programs and Activities: Identify, assess, and prioritize risks to inform protection activities and investments. (Target Capability: Risk Management)

Screening, Search, and Detection: Identify, discover, or locate threats and/or hazards through active and passive surveillance and search procedures. This may include the use of systematic examinations and assessments, sensor technologies, or physical investigations and intelligence. (Target Capabilities: CBRNE Detection)

Situational Assessment: Provide all decision makers with decision-relevant information regarding the nature and extent of the hazard, any cascading effects, and the status of the response. (Target Capabilities: None)

Supply Chain Integrity and Security: Strengthen the security and resilience of the supply chain. (Target Capabilities: Food and Agriculture Safety and Defense, Animal Disease Emergency Support)

Threats and Hazard Identification: Identify the threats and hazards that occur in the geographic area; determine the frequency and magnitude; and incorporate this into analysis and planning processes so as to clearly understand the needs of a community or entity.

Appendix C: Exercise Types

I. Discussion-Based Exercises

Discussion-based exercises include seminars, workshops, tabletop exercises (TTXs), and games. These types of exercises typically highlight existing plans, policies, mutual aid agreements (MAAs), and procedures; thus they are exceptional tools for familiarizing agencies and personnel with current or expected jurisdictional capabilities. Discussion-based exercises typically focus on strategic, policy-oriented issues; operations-based exercises focus more on tactical, response-related issues. Facilitators and/or presenters usually lead the discussion, keeping participants on track while meeting the objectives of the exercise.

Seminars

Seminars are generally used to orient participants to, or provide an overview of, authorities, strategies, plans, policies, procedures, protocols, response resources, or concepts and ideas. Seminars provide a good starting point for jurisdictions that are developing or making major changes to their plans and procedures. They offer the following attributes:

- Informal discussions led by a seminar leader.
- Lack of time constraints caused by real-time portrayal of events.
- Low-stress environment employing a number of instruction techniques, such as lectures.
- Multimedia presentations, panel discussions, case study discussions, expert testimony, and decision support tools.
- Proven effectiveness with both small and large groups.

Workshops

Although similar to seminars, workshops differ in two important aspects--participant interaction is increased and the focus is on achieving or building a product (such as a plan or a policy). Workshops provide an ideal forum for the following:

- Building teams.
- Collecting or sharing information.
- Obtaining consensus.
- Obtaining new or different perspectives.
- Problem solving of complex issues.
- Testing new ideas, processes, or procedures.
- Training groups in coordinated activities.

In conjunction with exercise development, workshops are most useful in achieving specific aspects of exercise design, such as the following:

- Determining evaluation elements and standards of performance.
- Determining program or exercise objectives.
- Developing exercise scenario and key events listings.

A workshop may be used to produce new Standard Operating Procedures (SOPs), Emergency Operations Plans (EOPs), Mutual Aid Agreements (MAAs), TEPs, and Improvement Plans (IPs). To be effective, workshops must be highly focused on a specific issue, and the desired outcome or goal must be clearly defined. Potential, relevant topics and goals are numerous, but all workshops share the following common attributes:

- Effective with both small and large groups.
- Facilitated, working breakout sessions.
- Goals oriented toward an identifiable product.
- Information conveyed employing different instructional techniques.
- Lack of time constraint from real-time portrayal of events.
- Low-stress environment.
- No-fault forum.
- Plenary discussions led by a workshop leader.

Tabletop Exercises (TTXs)

TTXs involve senior staff, elected or appointed officials, or other key personnel in an informal setting, discussing simulated situations. This type of exercise is intended to stimulate discussion of various issues regarding a hypothetical situation. It can be used to assess plans, policies, and procedures or to assess types of systems needed to guide the prevention of, response to, and recovery from a defined incident. TTXs are typically aimed at facilitating understanding of concepts, identifying strengths and shortfalls, and/or achieving a change in attitude. Participants are encouraged to discuss issues in-depth and develop decisions through slow-paced problem solving rather than the rapid, spontaneous decision-making that occurs under actual or simulated emergency conditions.

In contrast to the scale and cost of operations-based exercises and games, TTXs can be a cost-effective tool when used in conjunction with more complex exercises. The effectiveness of a TTX is derived from the energetic involvement of participants and their assessment of recommended revisions to current policies, procedures, and plans.

TTX methods are divided into two categories--basic and advanced. In a basic TTX, the scene set by the scenario materials remains constant. It describes an event or emergency incident and brings discussion participants up to the simulated present time. Players apply their knowledge and skills to a list of problems presented by the facilitator. Problems are discussed as a group, and resolution is generally agreed upon and summarized by the facilitator. In an advanced TTX, play focuses on delivery of prescribed messages to players that alter the original scenario. The exercise facilitator usually introduces problems one at a time in the form of a written message, simulated telephone call, videotape, or other means. Participants discuss the issues raised by the problem using appropriate plans and procedures. TTX attributes may include the following:

- Achieving limited or specific objectives.
- Assessing interagency coordination.
- Conducting a specific case study.
- Examining personnel contingencies.
- Familiarizing senior officials with a situation.

- Participating in information sharing.
- Practicing group problem-solving.
- Testing group message interpretation.

II. Operations-Based Exercises

Operations-based exercises represent the next iteration of the exercise cycle. They are used to validate the plans, policies, agreements, and procedures solidified in discussion-based exercises. Operations-based exercises include drills, functional exercises (FEs), and full-scale exercises (FSEs). They can clarify roles and responsibilities, identify gaps in resources needed to implement plans and procedures, and improve individual and team performance. Operations-based exercises are characterized by actual response, mobilization of apparatus and resources, and commitment of personnel, usually over an extended period of time.

Drills

A drill is a coordinated, supervised activity usually used to test a single specific operation or function in a single agency. Drills are commonly used to provide training on new equipment, develop or test new policies or procedures, or practice and maintain current skills. Typical attributes include the following:

- A narrow focus measured against established standards.
- Instant feedback.
- Performance in isolation.
- Realistic environment.

Functional Exercises (FEs)

The FE, also known as a Command Post Exercise (CPX), is designed to test and evaluate individual capabilities, multiple functions or activities within a function, or interdependent groups of functions. FEs are generally focused on exercising the plans, policies, procedures, and staffs of the direction and control nodes of the Incident Command System (ICS) and Unified Command System (UCS). Generally, incidents are projected through an exercise scenario with event updates that drive activity at the management level. Movement of personnel and equipment is simulated.

The objective of the FE is to execute specific plans and procedures and apply established policies, plans, and procedures under crisis conditions, within or by particular function teams. An FE simulates the reality of operations in a functional area by presenting complex and realistic problems that require rapid and effective responses by trained personnel in a highly stressful environment. Attributes of an FE include the following:

- Evaluating EOCs, headquarters, and staff.
- Evaluating functions.
- Examining inter-jurisdictional relationships.
- Measuring resource adequacy.
- Reinforcing established policies and procedures.

Full-Scale Exercises (FSEs)

The FSE is the most complex step in the exercise cycle. FSEs are multi-agency, multi-jurisdictional exercises that test many facets of emergency response and recovery. They include many first responders operating under the ICS or UCS System to effectively and efficiently respond to and recover from an incident. An FSE focuses on implementing and analyzing the plans, policies, and procedures developed in discussion-based exercises and honed in previous, smaller, operations-based exercises. The events are projected through a scripted exercise scenario with built-in flexibility to allow updates to drive activity. It is conducted in a real-time, stressful environment that closely mirrors a real incident. First responders and resources are mobilized and deployed to the scene where they conduct their actions as if a real incident had occurred (with minor exceptions). The FSE simulates the reality of operations in multiple functional areas by presenting complex and realistic problems requiring critical thinking, rapid problem solving, and effective responses by trained personnel in a highly stressful environment. Other entities that are not involved in the exercise, but that would be involved in an actual incident, should be simulated.

An FSE provides an opportunity to execute plans, procedures, and MAAs in response to a simulated live incident in a highly stressful environment. Typical FSE attributes include the following:

- Activating personnel and equipment.
- Allocating resources and personnel.
- Analyzing memoranda of understanding (MOUs), SOPs, plans, and policies.
- Assessing equipment capabilities.
- Assessing inter-jurisdictional cooperation.
- Assessing organizational and individual performance.
- Demonstrating interagency cooperation.
- Exercising public information systems.
- Testing communications systems and procedures.

The level of support needed to conduct an FSE is greater than needed during other types of exercises. The exercise site is usually extensive with complex site logistics. Food and water should be supplied to participants and volunteers. Safety issues, including those surrounding the use of props and special effects, must be monitored. FSE controllers ensure that participants' behavior remains within pre-defined boundaries. Simulation Cell (SimCell) controllers continuously inject scenario elements to simulate real events. Evaluators observe behaviors and compare them against established plans, policies, procedures, and standard practices (if applicable). Safety controllers ensure all activity is executed within a safe environment.

Appendix D: Acronym List

AHIMT	All-Hazards Position-Specific Incident Management Team
CBRNE	Chemical, Biological, Radiological, Nuclear, and Explosives
CDC	Centers for Disease Control and Prevention
SimCell	Simulation Cell
COOP	Continuity of Operations Plan
CPX	Command Post Exercise
DEPR	Division of Emergency Preparedness and Response
DHS	U.S. Department of Homeland Security
EMHSD	Emergency Management and Homeland Security Division
EMHSTC	Emergency Management and Homeland Security Training Center
EOC	Emergency Operations Center
EOP	Emergency Operations Plans
FE	Functional Exercise
FEMA	Federal Emergency Management Agency
FSE	Full-Scale Exercise
HazMat	Hazardous Materials
HAZWOPER	Hazardous Waste Operations and Emergency Response
HSEEP	Homeland Security Exercise and Evaluation Program
ICS	Incident Command System
IP	Improvement Plan
MAA	Mutual Aid Agreement
MDHHS	Michigan Department of Health and Human Services
MOU	Memorandum of Understanding
MSP	Michigan State Police
NDPC	National Domestic Preparedness Consortium
NIMS	National Incident Management System
NWS	National Weather Service
PEM	Professional Emergency Manager
PIO	Public Information Officer
POC	Public Officials' Conference
PPD-8	Presidential Policy Directive-8

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REP	Radiological Emergency Planning
SHSS	State Homeland Security Strategy
SNS	Strategic National Stockpile
SOP	Standard Operating Procedures
TEP	Training and Exercise Plan
TEPW	Training and Exercise Planning Workshop
THIRA	The Threat and Hazard Identification and Risk Assessment
TTX	Tabletop Exercise
UASI	Urban Area Security Initiative
UCS	Unified Command System
WMD	Weapon(s) of Mass Destruction

Appendix E: MDHHS/DEPR Training and Exercise Schedule

MDHHS	DEPR MULTIYEAR TRAINING AND EXERCISE SCHEDULE: BP1 (2017-2018)											
	Qtr. 1			Qtr. 2			Qtr. 3			Qtr. 4		
	J	A	S	O	N	D	J	F	M	A	M	J
PHEP	CHECC FWC – Lessons Learned Seminar /Workshop	Quarterly Comm. Test	Emergency Hotline TTX Special Pathogen Legal TTX	LHD 24/7 Contact Drill	MEMP/MDHHS EOP Seminar Quarterly Comm. Test	CHECC Virtual Activation Drill		Administrative Preparedness Workshop/TTX	CHECC MEMAC/EMA C RPHA Seminar MISNS SharePoint Request Drill Regional HCC HAvBED NDMS ExDrill		CHECC Alternate Site Activation Ex	
HPP			Regional HCC HAvBED NDMS ExDrill Burn Surge TTX	MI Volunteer Registry Autumn Charge MI-TESA FE	Regional HCC HAvBED NDMS ExDrill	Resource Managem ent Request and Tracking ExDrill	Regional HCC HAvBED NDMS Drill	Quarterly Comm. Test MI-MORT DART TTX Statewide EM Resource Dialysis Drill			Quarterly Comm. Test MI-MORT FSE Hospital Volunteer Request TTX Regional HCC HAvBED NDMS ExDrill	
MISNS		MISNS Quarterly Notification Drill	RSS Transportation / Security TTX		MISNS Quarterly Notification Drill MISNS Annual Notification Drill			MISNS Quarterly Notification Drill		SNS Cold Chain Managem ent TTX	MISNS Quarterly Notification Drill	CDC Data Exchange
BUREAU OF LAB – CT		CT SPASE Regional Lab FE Hospital Packaging and Shipping EX CT COMM Drill	CDC CT SPASE FE	State to State simulated surge EX	CT SPASE Regional Lab FE CT COMM Drill	Chemical Kit Location TTX	Hospital Packagin g and Shipping EX	CT SPASE Regional Lab FE	CT COMM Drill		CT SPASE Regional Lab FE Chemical Kit Location TTX	CT Hospital Response Ex
BUREAU OF LAB – BT	Biosecurity Drill	BOL-BT Comm. Drill	Biosafety Drill	Biosecurity Drill BOL-BT Lab Surge Ex	BT-Proficiency Exercise		Biosecurit y Drill		BOL-BT Comm. Drill BT-Sentinel Lab Exercise	Bio- security Drill		BT- Proficiency Exercise Safety: Security Drill